

**CLINICAL CONSOLIDATION
PLAN**

In addition to Concordia Hospital, areas of Health Intelligence Inc.'s focus include:

- planned bed maps for acute and sub-acute hospitals appropriate to the needs of the population;
- opportunities to improve length of stay for patients in sub-acute beds to support patient flow;
- models of care to support higher acuity post-op surgical care;
- analysis of emergency and urgent care wait times, high-acuity presentations and inpatient lengths-of-stay;
- infrastructure, information technology and medical considerations related to Phase II in the context of the broader provincial clinical and preventive services plan; and
- strategies or initiatives related to large-scale health system transformation that should be considered or incorporated into Manitoba's efforts.

Evaluation of the changes implemented through clinical consolidation has been ongoing – including monitoring patient flow, safety risks, patient experience and workforce impact – as part of a commitment to an ongoing assessment process. That process includes consultation with clinical staff and a detailed analysis of data including wait time, population and primary care.